

REVITALIZE

2015 ANNUAL REPORT

TEAM

2015 BOARD OF DIRECTORS

Ms. Germaine Bennett, President
Ms. Lisa Metzinger, CPA, Vice President
Ms. June Johnson, Treasurer
Mr. Thomas Hull, Esq., Secretary
Ms. Debora Flora
Ms. Marcia Haire-Ellis
Ms. Dollaine Holmes
Ms. Gemma Sole
Ms. Mary June Tartan

PART-TIME STAFF

Megan LaMarca, Iron Roots Program Assistant
Cody Signor, Logistics Coordinator
Vincent Lebron, Property Maintenance Team Member
Michael Long, Farm Apprentice Supervisor
John Evans, Farm Apprentice
Stephen Cash, Farm Apprentice
Wilma DePiore, Farm Apprentice
Jonah Breetz, Farm Apprentice
Joshua Breetz, Farm Apprentice
Michael Dulay, Neighborhood Planning Intern
Ryan Emborsky, Neighborhood Planning Intern
David Tamulonis, Marketing Intern

FULL-TIME STAFF

Ian Beniston, AICP, HDFP, Executive Director
Liberty Merrill, Land Reuse Director
Tiffany Sokol, HDFP, Housing Director
Jack Daugherty, HDFP, Neighborhood Stabilization Director
Tom Hetrick, Neighborhood Planner
Liz Ifill, Office Manager
Jodi Yencik, Lead Urban Farmer
Chris Nichols, REVITALIZE Program Coordinator
Jeff Jones, Construction Site Supervisor
Tony Wylie, Construction Team Member
Mike Ondo, Construction Team Member

AMERICORPS MEMBERS

Anika Jacobs-Green, AmeriCorps VISTA
Sarah Conkle, AmeriCorps VISTA
Andre Bankston, AmeriCorps REVITALIZE Team Member
Cherise Benton, AmeriCorps REVITALIZE Team Member
Anthony Campbell, AmeriCorps REVITALIZE Team Member
Anttwon Dent, AmeriCorps REVITALIZE Team Member
Keymonnie Harris, AmeriCorps REVITALIZE Team Member
Michael Harvey, AmeriCorps REVITALIZE Team Member
James Parker, AmeriCorps REVITALIZE Team Member
Elena Rapone, AmeriCorps REVITALIZE Team Member
Alvin Robinson, AmeriCorps REVITALIZE Team Member
Deon Shuler, AmeriCorps REVITALIZE Team Member



FUNDERS

CORE FUNDERS

The Raymond John Wean Foundation
City of Youngstown, Community Development Block Grant
City of Youngstown, HOME Investment Partnership

PROGRAM INVESTORS

Americorps NCCC | AmeriCorps VISTA Project Site | Bank of America Charitable Foundation
The Burton D. Morgan Foundation | CDFI Technical Assistance | Centers for Disease Control, Youth Violence Prevention
Charter One | Citi Bank | City of Youngstown City Council Discretionary Funds | City of Youngstown Planning
City of Youngstown Waste Water | Clif Bar Family Foundation, CNCS, AmeriCorps VISTA Support Grant
Cortland Banks | Denise DeBartolo York | Dominion Community Impact | FHLB of Cincinnati Affordable Housing Program
FHLB of Indianapolis NIP | Fibus Family Foundation | Finance Fund | First Place Community Fund
Florence Simon Beecher Foundation | Frank and Pearl Gelbman Foundation | Home Savings Charitable Foundation
HUD Comprehensive Housing Counseling Grant | Huntington National Bank | J. Ford Crandall Foundation
John D Finnegan Foundation | John F. and Loretta Hynes Foundation | JPMorgan Chase Community Revitalization Program
Kennedy Family Fund | Local Food Local Places | Mahoning County Land Reutilization Corporation | Mahoning County Lead
Hazard and Healthy Homes | Mercy Health Foundation | Ohio Capital Impact Corporation Place-Based Strategies Initiative
OCDCA Microenterprise Grant | PNC Foundation | Ruth H. Beecher Charitable Trust | Schwebel Baking Company
Senator Maurice and Florence Lipscher Charitable Fund | ServeOhio | Talmer Bank and Trust | The Youngstown Foundation
Thomases Family Endowment of the Youngstown Area Jewish Federation
US Department of Health and Human Services CED | US Department of Justice Byrne Innovation in Planning Grant
USDA Community Food Projects | United Way Community Impact | Walter E. Watson Charitable Trust
Ward Beecher Foundation | Wells Fargo Home Mortgage | Wells Fargo Housing Foundation
Western Reserve Health Foundation | William Swanston Charitable Fund

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REVITALIZATION REVIEW

OVER 1,200 VOLUNTEERS ENGAGED
IN NEIGHBORHOOD IMPROVEMENT EFFORTS

10 ACTION TEAMS IMPLEMENTING
NEIGHBORHOOD ACTION PLANS

3,188 BLIGHTED HOMES RECEIVED REGULAR
GRASS CUTTING AND LAWN MAINTENANCE,
TOTALING OVER **10,000** UNIQUE CUTS, MORE
THAN **3** TIMES THE NUMBER COMPLETED
IN 2014, PRIOR TO YNDC MANAGEMENT

ACQUIRED **15** BLIGHTED,
VACANT PROPERTIES FOR REHABILITATION

COMPLETED REHABILITATION OF **18**
VACANT PROPERTIES

PROVIDED HUD-CERTIFIED
HOUSING COUNSELING TO **87** CLIENTS

SOLD **15** REHABILITATED HOMES
TO OWNER-OCCUPANT BUYERS

FINANCED **6** FIRST MORTGAGES

553 VACANT PROPERTIES CLEANED UP AND
SECURED, **4,783** BOARDS CUT, AND OVER
2,541 ILLEGALLY DUMPED TIRES AND **82**
TRACTOR TRAILERS OF BLIGHT REMOVED
FROM VACANT PROPERTIES BY AMERICORPS
REVITALIZE

AMERICORPS VISTAS LEVERAGED OVER **200**
VOLUNTEERS SERVING OVER **800** VOLUNTEER
HOURS AND OVER **\$37,000** IN IN-KIND
DONATIONS TO SUPPORT

NEIGHBORHOOD REVITALIZATION EFFORTS

COMPLETED **27** LIMITED REPAIR PROJECTS

COMPLETED **6** OWNER-OCCUPIED FULL REHABS

18 SMALL BUSINESS CLASSES HELD,
ATTENDED BY **90** STUDENTS

PROVIDED FINANCIAL COUNSELING
TO **36** CLIENTS

TO OUR STAKEHOLDERS

Dear Partners in Revitalization:

As another year of the hard work of revitalization is now complete, it is our privilege, on behalf of the YNDC team, to share with you our 2015 Annual Report. This past year has been our most impactful yet because of a tremendous team effort; and by team we don't just mean YNDC, but all of our partners in revitalization: residents, the City of Youngstown, funders, community organizations, and many other stakeholders. Please take a moment to review this great report which highlights and celebrates our collective work in 2015.

Thank you again to all of our partners as the achievements outlined in this report are not possible without your support and team work. In 2016 the work must get done. It will get done. We will do it together. Here's to taking our collective impact to another level in 2016!

REVITALIZE!



Ian Beniston
Executive Director



Germaine Bennett
President, Board of Directors



MEDIA AND AWARDS



**RECEIVED \$2.1 MILLION
IN GRANT FUNDING**

**RECEIVED \$1.8 MILLION
IN COMMITTED GRANT FUNDING**

**GREATER OHIO SUSTAINABLE DEVELOPMENT
NONPROFIT OF THE YEAR AWARD FINALIST**

**IAN BENISTON NAMED OCDCA
CDC STAFF MEMBER OF THE YEAR**

**TIFFANY SOKOL RECEIVED OCDCA
STEPHANIE J. BEVENS AWARD**

**RECEIVED DOMINION
COMMUNITY IMPACT AWARD**

OVER 160 MEDIA APPEARANCES



PARTNERSHIPS



IN 2015 YNDC DEVELOPED THE FOLLOWING PARTNERSHIPS:

URSULINE SISTERS TO DEVELOP HOUSING FOR CLIENTS

MAHONING COUNTY LAND BANK TO BRING TAX DELINQUENT VACANT HOMES BACK TO LIFE

YOUNGSTOWN WARREN REGIONAL CHAMBER TO HIRE THE FIRST US422 CORRIDOR REDEVELOPMENT PLAN PROJECT MANAGER

EASTGATE REGIONAL COUNCIL OF GOVERNMENTS TO FACILITATE THREE BETTER BLOCK STYLE EVENTS

YOUNGSTOWN POLICE DEPARTMENT, YSU'S REGIONAL ECONOMIC DEVELOPMENT INITIATIVE, AND YSU CRIMINAL JUSTICE DEPARTMENT TO DEVELOP A COLLABORATIVE CROSS SECTOR CRIME REDUCTION STRATEGY FOR THE SOUTH SIDE

TEN NEIGHBORHOOD ACTION TEAMS COMPOSED OF RESIDENTS AND OTHER STAKEHOLDERS TO STABILIZE NEIGHBORHOODS ACROSS THE CITY

PARTNERSHIPS



**UNIVERSITY OF MICHIGAN
YOUTH VIOLENCE PREVENTION CENTER**
TO PARTICIPATE IN A NATIONAL RESEARCH PROJECT THAT WILL
RESULT IN THE STUDY OF THE GREENING OF VACANT LOTS
AND MAINTENANCE BY YOUTH IN YOUNGSTOWN

**INCREASED PARTNERSHIP WITH THE UNITED WAY
OF YOUNGSTOWN AND MAHONING VALLEY**
TO UNDERTAKE A HUGE DAY OF CARING

**TAFT ELEMENTARY SCHOOL,
YOUNGSTOWN 910TH AIRLIFT WING,
AND MULTIPLE COMMUNITY ORGANIZATIONS**
TO BEGIN IMPLEMENTATION OF THE TAFT MICRO PLAN

**THE NORTHEAST HOMEOWNERS
AND CONCERNED CITIZENS ASSOCIATION**
TO COORDINATE ONGOING IMPROVEMENTS TO THE JACOBS
ROAD CORRIDOR AND SURROUNDING NEIGHBORHOODS



NEIGHBORHOOD ACTION TEAMS



7 EXISTING ACTION TEAMS CONTINUE TO IMPLEMENT NEIGHBORHOOD ACTION PLANS:
BROWNLEE WOODS, CRANDALL PARK, GARDEN DISTRICT, LINCOLN KNOLLS, PLEASANT GROVE, POVERSTOWN, AND ROCKY RIDGE

3 NEW ACTION TEAMS ASSEMBLED TO IMPLEMENT NEIGHBORHOOD ACTION PLANS:
GREATER MCGUFFEY, UPPER WEST SIDE, AND WICK PARK



ACTION PLAN IMPLEMENTATION



\$518,246 RAISED IN GRANT FUNDS

220 RESIDENTS ATTENDED 3 PUBLIC MEETINGS

19 COMMUNITY WORKDAYS HELD

5 BUSINESSES RECEIVED ASSISTANCE

3 BETTER BLOCK EVENTS HELD

2 PUBLIC ART PROJECTS INSTALLED



ACTION PLAN IMPLEMENTATION



1,520 GRASS CUTS AT VACANT STRUCTURES

228 HOUSES BOARDED AND/OR CLEANED UP

220 HOUSES DEMOLISHED

99 LOTS IMPROVED

45 PROPERTIES REHABBED

41 HOUSES BROUGHT INTO CODE COMPLIANCE

36 TREES REMOVED

31 STREET SEGMENTS RESURFACED

23 PROPERTIES SIGNIFICANTLY IMPROVED

22 TREES PLANTED

18 PROPERTIES ACQUIRED
BY THE CITY'S LAND BANK FOR DEVELOPMENT

5 NEIGHBORHOOD SIGNS INSTALLED

COMMUNITY WORKDAYS



**26 VOLUNTEER COMMUNITY WORKDAYS AND
3 MULTI-DAY COMMUNITY PROJECTS HELD
OVER 1,200 VOLUNTEERS ENGAGED
IN NEIGHBORHOOD IMPROVEMENT EFFORTS**

**OVER 200 VACANT PROPERTIES CLEANED UP
AND SECURED BY COMMUNITY VOLUNTEERS**



**LARGEST COMMUNITY WORKDAY IN YNDC
HISTORY HOSTED AT THE UNITED WAY
DAY OF CARING IN SEPTEMBER:**

**OVER 450 VOLUNTEERS BOARDED AND
CLEANED UP 75 VACANT HOMES, WITH
10 ADDITIONAL HOMES DEMOLISHED BY
MARUCCI AND GAFFNEY IN THE
COTTAGE GROVE NEIGHBORHOOD**



**WORKDAYS HELD IN 19 NEIGHBORHOODS:
BENNINGTON, BROWNLEE WOODS, COTTAGE GROVE,
GRANDALL PARK, EAST HIGH, FOSTERVILLE, GARDEN DISTRICT,
IDORA, LANSINGVILLE, MLK, OAK HILL, NEWPORT,
PLEASANT GROVE, POWERSTOWN, ROCKY RIDGE, SHARONLINE,
TAFT, UPPER NORTH HEIGHTS, AND WICK PARK**

COMMUNITY WORKDAYS



CITYWIDE GRASS CUTTING



10 YOUTH WORKERS TRAINED IN PROFESSIONAL LANDSCAPING IN PARTNERSHIP WITH MAHONING COLUMBIANA TRAINING ASSOCIATION

4 CITY RESIDENTS HIRED FULL TIME TO MANAGE DAY-TO-DAY PROPERTY MAINTENANCE DUTIES

3,188 BLIGHTED HOMES RECEIVED REGULAR GRASS CUTTING AND LAWN MAINTENANCE

OVER 10,000 UNIQUE CUTS COMPLETED, MORE THAN 3 TIMES THE NUMBER COMPLETED IN 2014, PRIOR TO YNDC MANAGEMENT



AMERICORPS REVITALIZE



13 CITY RESIDENTS SERVING
AS YNDC REVITALIZE AMERICORPS MEMBERS

553 VACANT PROPERTIES
CLEANED UP AND SECURED

2 VACANT LOTS REPURPOSED

12 VACANT HOMES REHABILITATED

4,783 BOARDS CUT

OVER 2,500 ILLEGALLY DUMPED
TIRES REMOVED

82 TRACTOR TRAILERS OF BLIGHT
REMOVED FROM VACANT PROPERTIES

OVER 23,100 ADDITIONAL GALLONS OF
TRASH DISPOSED OF IN TRASH BAGS

NEARLY 2.5 MILES OF SIDEWALK CLEANED UP
AND BROUGHT BACK INTO USABLE CONDITION

OVER 25 NEIGHBORHOODS IMPROVED

HOSTED AMERICORPS NCCC TEAM

AMERICORPS VISTA



**COORDINATED OVER 30
COMMUNITY ACTIVITIES, CLASSES,
AND VOLUNTEER WORK DAYS**

**3 MEMBERS WORKING TO BUILD THE
CAPACITY OF LAND REUSE, HOUSING,
NEIGHBORHOOD STABILIZATION,
AND PLANNING PROGRAMMING AT YNDC**

**LEVERAGED OVER 200 VOLUNTEERS TO
SUPPORT COMMUNITY PROJECTS, SERVING
OVER 800 VOLUNTEER HOURS**

**LEVERAGED OVER \$37,000
IN IN-KIND DONATIONS TO SUPPORT
NEIGHBORHOOD REVITALIZATION EFFORTS**



ACQUISITION AND REHAB

BEFORE



AFTER



BEFORE



AFTER



BEFORE



AFTER



ACQUIRED **15** BLIGHTED,
VACANT PROPERTIES FOR REHABILITATION

COMPLETED REHABILITATION OF **18**
VACANT PROPERTIES

CREATED **160+** CONSTRUCTION JOBS

COMPLETED DEVELOPMENT OF
COMMUNITY REVITALIZATION HOUSE



HOMEOWNERSHIP



PROVIDED HUD-CERTIFIED HOUSING COUNSELING TO 87 CLIENTS

PROVIDED 5 HOMEBUYER EDUCATION CLASSES TO 41 HOMEBUYERS

SOLD 15 REHABILITATED HOMES TO OWNER-OCCUPANT BUYERS

FINANCED 6 FIRST MORTGAGES



PAINT YOUNGSTOWN



COMPLETED 27 LIMITED REPAIR PROJECTS
COMPLETED 6 OWNER-OCCUPIED FULL REHABS
EXECUTED 8 OWNER-OCCUPIED FULL REHABS



IRON ROOTS URBAN FARM



**15 FREE COOKING AND 18 FREE FARMING
CLASSES HELD**

**10 FARM APPRENTICES TRAINED
IN GROWING TECHNIQUES**

**2 FARMERS MARKETS OFFERED
DOUBLE-UP PROGRAM**



SMALL BUSINESS



**18 SMALL BUSINESS CLASSES HELD,
ATTENDED BY 90 STUDENTS
PROVIDED FINANCIAL COUNSELING
TO 36 CLIENTS**



FACILITY DEVELOPMENT



**1.5 ACRE PROPERTY AT 45 ONETA STREET
DONATED TO YNDC**

**45 ONETA STREET NOW BEING DEVELOPED AS
CONSTRUCTION HEADQUARTERS FOR
CITYWIDE BLIGHT ERADICATION ACTIVITY**

**PARKVIEW GARAGE DEVELOPED
AS BASE OF GRASS CUTTING OPERATION**



FINANCIAL STATEMENTS

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

YEAR ENDED DECEMBER 31

	Unaudited 2015 Total	Unaudited 2014 Total
Assets		
Cash and cash equivalents	\$800,290.85	\$456,272.50
Accounts receivable	2,058.67	37,408.59
Other current assets	238,910.08	237,251.56
Fixed assets	1,226,410.14	1,113,444.14
Other assets	1,392,107.49	1,200,785.24
TOTAL ASSETS	3,659,777.23	3,045,162.03
Liabilities & Equity		
Total liabilities	\$1,452,158.98	\$1,179,873.90
Total equity	2,228,010.08	1,865,288.13
TOTAL LIABILITIES & EQUITY	3,680,169.06	3,045,162.03

Other Financial Information

2015 Outstanding Grant and Contract Commitments: \$1,859,133.99

All dollar figures are in US dollars

CONSOLIDATED STATEMENT OF FINANCIAL INCOME AND EXPENSES

YEAR ENDED DECEMBER 31

	Unaudited 2015 Total	Unaudited 2014 Total
Income		
Foundation and Banks	414,816.22	738,693.89
Direct Public Support	80,727.96	169,079.50
Government Grants and Contracts	1,755,785.10	1,434,731.09
Indirect Public Support	335.44	4,674.65
Investments	1,132.83	443.36
Other Income	10,248.16	17,191.91
Program Income	928,103.59	552,132.66
TOTAL REVENUE	3,191,149.30	2,916,847.06
Expenses		
Payroll	138,189.88	140,253.23
Payroll Expenses	39,858.47	33,738.02
Facilities and Equipment	110,965.18	16,325.15
Operations	33,073.06	41,737.72
Insurance and Benefits	25,721.19	28,506.16
Meetings	2,194.03	4,521.43
Contract Services	41,528.22	45,211.47
Conferences and Seminars	7,704.74	9,862.54
Program Expense	2,354,222.56	2,019,238.26
TOTAL EXPENSES	2,753,457.33	2,339,393.98
NET INCOME	437,416.97	577,453.08



YOUNGSTOWN NEIGHBORHOOD

DEVELOPMENT CORPORATION

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Youngstown, OH 44511
P: 330.480.0423 F: 330.259.7575
Email: info@yndc.org
www.yndc.org



[@youngstownndc](https://twitter.com/youngstownndc)



Youngstown
Neighborhood
Development
Corporation



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